

Engaged Customers Through

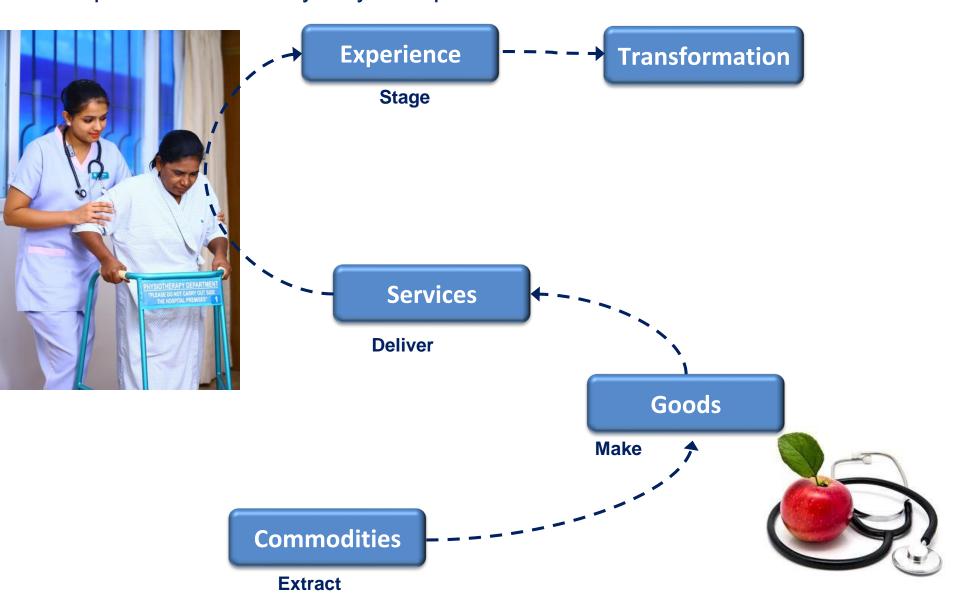
Engaged Employees

The Game Changer for Tomorrow...

Kowshik Bhattacharjee Department of Service Excellence Apollo Hospitals Enterprise Ltd.

We Followed Economics – but with a difference...

The Experience Economy - By Joseph Pine & James Gilmore







As goods and services become commoditized,

the customer **Experiences** that companies

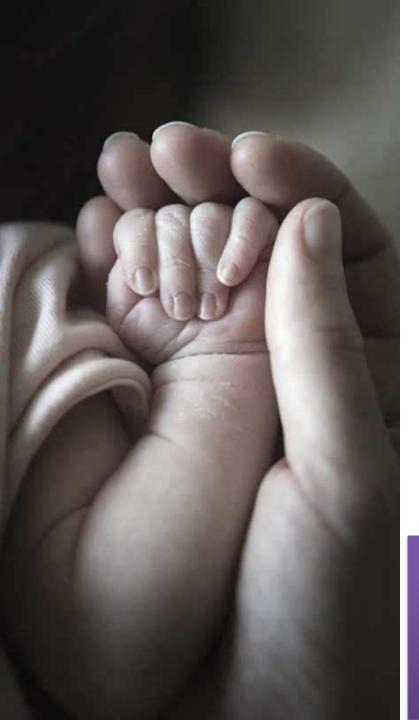
create will matter the most

Experiences are:

INTANGIBLE/ MEMORABLE

since they are personal and

individualized



We are in the same sector as Disney

Offering a different **Experience**

Disney: Meeting the emotional needs of a family to have fun together

Hospitals: Meeting the emotional needs of a family going through fear, pain and even tragedy together

"A hospital without compassion without fun"!!

is like Disney



Bottle Necks in Nursing Experience

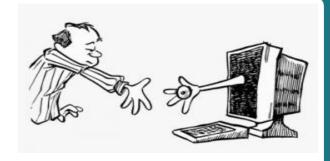
Patient
feedback
showed a
glaring issue
of Delayed
Response
time to Call
Bell

Nurses
always
burdened with
Non-Nursing
or NonClinical tasks

Direct patient care getting affected. NPS score and Employee satisfaction also getting affected



Dial 77

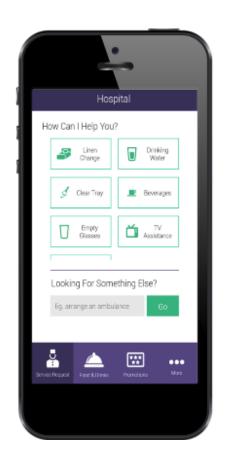


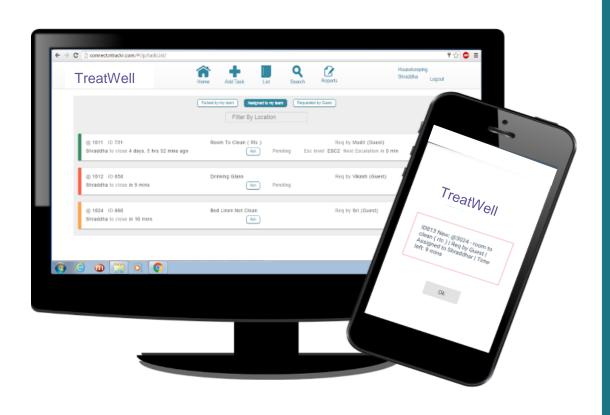
- One integrated platform for capturing non clinical patient requests that can be tracked real time
- One touch button for all Non Clinical Needs
- User friendly application
- Accessible from desktops to mobile phones
- Request could be entered by any employee of the Hospital



Dial-77

In-Patient In-Room Non-Clinical Service Request Management System





improve patient satisfaction & drive operational efficiency



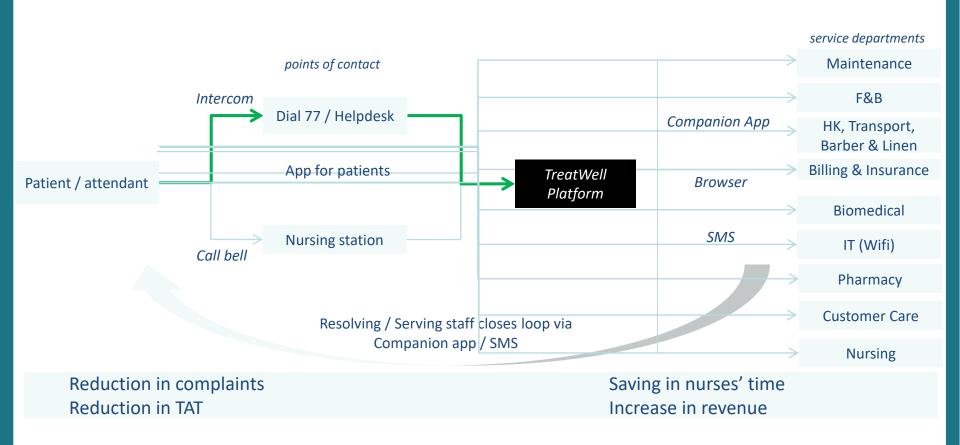
How does 77 work??



- Patients & Attenders were educated during the time of admission
- A separate help desk was created which would take all Patient calls with regards to Dial-77
- Entire staff was trained on the usage of Dial-77
- Auto generated reports were made available on a daily basis



Solution: Platform for guests, staff & management ensuring smooth service delivery and experience, thus improving Patient Satisfaction Index





Dial 77 @ Apollo Delhi

ensuring smooth service delivery & experience, thus improving Patient Satisfaction Index

45000+
Monthly
Service
requests

MoM Over all service level consistent at 93% -94% Rendering 365x24x7 Services

Departments
HK, E&M, F&B,
BME,
Pharmacy, IT,
Billing,
Customer Care

All
Engineering
HK and F&B
requests are
mapped in
Dial 77
software

~65% nursing bandwidth free



DIAL 77

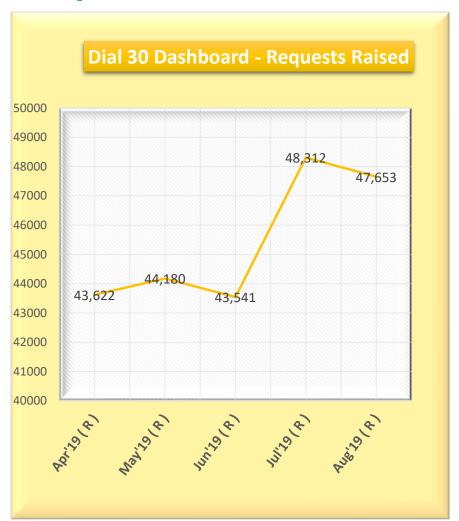


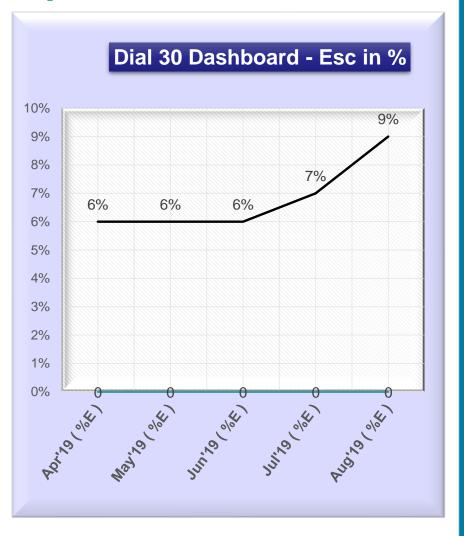
- When a service is offered at the right time, the probability of taking the Service by the customer becomes high
- Increased accountability
- Helped us to improve Service Levels for Food & Beverage requests





Apollo Delhi Trends of Requests & Escalations







Daily Email Report

Dear Team,

Apollo Delhi TreatWell Daily Service Dashboard 27 Sep from TreatWell:

1. Department wise count of requests and escalations

| Date | | Yesterday | | | Sep'19 (till date) | |
|---------------------------|--------|-----------|-------|--------|--------------------|-------|
| Department | Raised | Escalated | % Esc | Raised | Escalated | % Esc |
| Housekeeping Department | 1116 | 40 | 4% | 28103 | 1232 | 4% |
| Engg And Maint Department | 300 | 35 | 12% | 8274 | 611 | 7% |
| FnB | 68 | 0 | 0% | 1817 | 5 | 0% |
| Ip Department | 23 | 7 | 30% | 839 | 320 | 38% |
| Engg - Work Request | 0 | 0 | 0% | 832 | 60 | 7% |
| IT | 25 | 18 | 72% | 683 | 571 | 84% |
| Billing / Insurance | 22 | 11 | 50% | 632 | 376 | 59% |
| Pharmacy Department | 7 | 0 | 0% | 358 | 25 | 7% |
| Bio Medical Department | 10 | 0 | 0% | 301 | 29 | 10% |
| Clinical Care Department | 9 | 1 | 11% | 220 | 10 | 5% |
| Transporter Department | 0 | 0 | 0% | 16 | 1 | 6% |
| Nursing Department | 0 | 0 | 0% | 4 | 1 | 25% |
| Ot Department | 0 | 0 | 0% | 1 | 1 | 100% |
| Customer Care Department | 0 | 0 | 0% | 1 | 1 | 100% |
| Purchase Department | 0 | 0 | 0% | 0 | 0 | 0% |
| Grand Total | 1580 | 112 | 7% | 42081 | 3243 | 8% |



RESULTS

- Nursing Call Bell response Excellent scores have moved from 47% to 66%
- Reduction of 65% time in non-nursing activities
- NPS 60% to 65%
- Employee's Satisfaction 89% to 91%
- 20% growth in beverage orders and
- 30% growth in Food orders





Dial 30 - Comparative Score card

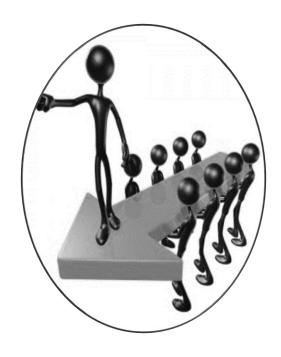
| S.No. | Hospital |
|-------|---------------------------------|
| 1 | Apollo Delhi |
| 2 | Apollo Mumbai |
| 3 | Apollo Chennai |
| 4 | Apollo Ahmedabad |
| 5 | Apollo B.g.road, Bangalore |
| 6 | Apollo Kolkata |
| 7 | Apollo Nellore |
| 8 | Apollo Fmh |
| 9 | Apollo Vanagaram, Chennai |
| 10 | Apollo Madurai |
| 11 | Apollo Bilaspur |
| 12 | Apollo Sheshadripuram Blr |
| 13 | Apollo Jubilee Hills, Hyderabad |
| 14 | Apollo Children |
| 15 | Apollo Trichy |
| 16 | Apollo Mysore |
| 17 | Apollo Jayanagar |
| 18 | Apollo Guwahati |
| 19 | Apollo Omr |
| 20 | Apollo Medics |
| 21 | Apollo Teynampet, Chennai |
| 22 | Apollo Women's |
| 23 | Apollo Proton Cancer Center |
| 24 | Apollo Vizag |
| 25 | Apollo Indore |
| 26 | Apollo Nashik |
| | Total |

| | Aug'19 | | |
|----------|-----------|-------|--|
| Raised | Escalated | % Esc | |
| 47,653 | 4,137 | 9% | |
| 24,853 | 599 | 2% | |
| 13,686 | 967 | 7% | |
| 12,572 | 363 | 3% | |
| 9,346 | 179 | 2% | |
| 9,076 | 762 | 8% | |
| 8,719 | 1,142 | 13% | |
| 8,372 | 135 | 2% | |
| 7,976 | 57 | 1% | |
| 7,595 | 78 | 1% | |
| 6,718 | 703 | 10% | |
| 6,669 | 373 | 6% | |
| 6,623 | 1,822 | 28% | |
| 6,440 | 192 | 3% | |
| 6,340 | 934 | 15% | |
| 5,717 | 175 | 3% | |
| 5,561 | 183 | 3% | |
| 4,210 | 531 | 13% | |
| 4,071 | 62 | 2% | |
| 3,605 | 186 | 5% | |
| 3,266 | 204 | 6% | |
| 2,992 | 57 | 2% | |
| 2,947 | 737 | 25% | |
| 2,427 | 665 | 27% | |
| 936 | 196 | 21% | |
| 743 | 151 | 20% | |
| 2,19,113 | 15,439 | 7% | |

| July'19 | | | | |
|----------|-----------|-------|--|--|
| Raised | Escalated | % Esc | | |
| 48,312 | 3,603 | 7% | | |
| 21,423 | 656 | 3% | | |
| 10,957 | 883 | 8% | | |
| 10,903 | 344 | 3% | | |
| 8,713 | 167 | 2% | | |
| 9,156 | 622 | 7% | | |
| 8,513 | 1,042 | 12% | | |
| 8,430 | 220 | 3% | | |
| 7,291 | 58 | 1% | | |
| 7,373 | 107 | 1% | | |
| 6,351 | 701 | 11% | | |
| 6,475 | 445 | 7% | | |
| 6,800 | 1,978 | 29% | | |
| 3,932 | 428 | 11% | | |
| 6,790 | 620 | 9% | | |
| 5,885 | 252 | 4% | | |
| 6,356 | 132 | 2% | | |
| 4,537 | 756 | 17% | | |
| 3,746 | 58 | 2% | | |
| 2,685 | 231 | 9% | | |
| 4,645 | 194 | 4% | | |
| 1,949 | 317 | 16% | | |
| | | | | |
| 2,320 | 713 | 31% | | |
| 1,228 | 227 | 18% | | |
| 843 | 180 | 21% | | |
| 2,05,613 | 14,934 | 7% | | |

| June'19 | | | | |
|----------|-----------|-------|--|--|
| Raised | Escalated | % Esc | | |
| 43,541 | 2,723 | 6% | | |
| 14,912 | 330 | 2% | | |
| 11,711 | 960 | 8% | | |
| 10,607 | 465 | 4% | | |
| 6,953 | 117 | 2% | | |
| 9,044 | 638 | 7% | | |
| 8,090 | 1,418 | 18% | | |
| 8,608 | 161 | 2% | | |
| 5,668 | 58 | 1% | | |
| 7,773 | 75 | 1% | | |
| 5,573 | 608 | 11% | | |
| 5,838 | 378 | 6% | | |
| 4,975 | 1,525 | 31% | | |
| 3,131 | 810 | 26% | | |
| 5,972 | 433 | 7% | | |
| 1,252 | 23 | 2% | | |
| 5,397 | 133 | 2% | | |
| 4,708 | 779 | 17% | | |
| 3,704 | 51 | 1% | | |
| 1,950 | 326 | 0 | | |
| 1,756 | 111 | 6% | | |
| 1,197 | 360 | 30% | | |
| | | | | |
| 1,459 | 357 | 24% | | |
| 961 | 200 | 21% | | |
| 979 | 201 | 21% | | |
| 1,75,759 | 13,240 | 8% | | |

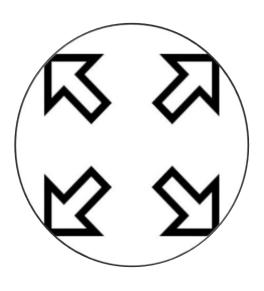
SUSTAINABILITY



Actively promoted and reviewed by Senior Management

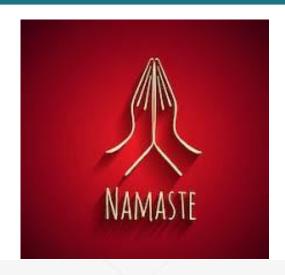


Friendly user-interface ensures quick acceptance from stakeholders



Large scale acceptance and implementation-across Apollo Group





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gracias than K you obrigado
teşekkür ederim スルト科品
danke kiitosköszönjük

